

THE COMPANIES ACT (AS AMENDED)
THE FOUNDATION COMPANIES ACT (AS AMENDED)
AMENDED AND RESTATED
MEMORANDUM OF ASSOCIATION
OF
ARBITRUM OPCO FOUNDATION
(ADOPTED BY DIRECTOR'S RESOLUTION DATED 14 AUGUST 2025)
A FOUNDATION COMPANY LIMITED BY GUARANTEE WITHOUT SHARE CAPITAL



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REF: FH/LS/T5729-195861

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1. The name of the foundation company is Arbitrum OpCo Foundation (the "**Foundation Company**").
2. The registered office of the Foundation Company will be situated at the offices of Leeward Management Limited of Suite 3119 9 Forum Lane, George Town, Grand Cayman, KY1-9006 Cayman Islands or, at the offices of its secretary for the time being.
3. The Foundation Company's initial secretary shall be Leeward Management Limited of Suite 3119 9 Forum Lane, George Town, Grand Cayman, KY1-9006 Cayman Islands or such other qualified person (as defined in the Foundation Companies Act (as amended)) as the directors may at any time decide.
4. The Foundation Company is a company within the meaning of the Companies Act (as amended) and a foundation company within the meaning of the Foundation Companies Act (as amended).
5. The objects for which the Foundation Company is established are:
 - (a) to support, facilitate and provide operational and oversight support for strategies that have the potential to benefit the ArbitrumDAO, in accordance with the terms of the proposals located at <https://www.tally.xyz/gov/arbitrum/proposal/41351298371775353090222506531903916823291804644712693824312064183457809617851?govId=eip155:42161:0x789fC99093B09aD01C34DC7251D0C89ce743e5a4> and <https://snapshot.box/#/s:arbitrumfoundation.eth/proposal/0x65b2b835f03bc18aa401b88702145e6b7686e8d7dddf956837251f8a7a7da1>; and
 - (b) to do all such things as in the opinion of the directors are or may be incidental or conducive to the above objects or any of them.
6. The Foundation Company shall have and be capable of exercising all the functions of a natural person of full capacity irrespective of any question of corporate benefit, as provided by section 27(2) of the Companies Act (as amended).
7. The Foundation Company may not carry on a business for which a licence is required under the Acts of the Cayman Islands unless duly licensed.

8. No portion of the income or property of the Foundation Company from whatever place or source shall be paid or transferred directly or indirectly by way of dividend, bonus or otherwise by way of distribution of profit to the members, directors or supervisors of the Foundation Company, as such, apart from authorised remuneration for services to the Foundation Company.
9. The liability of the members is limited to the undertaking as set out in clause 11.
10. The Foundation Company may cease to have members.
11. Each person who is a member undertakes to contribute to the assets of the Foundation Company in the event of the Foundation Company being wound-up during the time that the person is a member, or within one year afterwards, for payment of the debts and liabilities of the Foundation Company contracted before the time at which the person ceases to be a member, and the cost, charges and expenses of the winding-up of the Foundation Company, and for the adjustments of the rights of the contributories amongst themselves, such amounts as may be required, not exceeding the sum of one United States dollar (US\$1.00).
12. If on the winding-up or dissolution of the Foundation Company there remain surplus assets after the satisfaction of its debts and liabilities the same shall be paid or transferred to such objects as shall be decided by the directors by directors' resolution.
13. This Memorandum of Association and the Articles of Association may be altered by the directors of the Foundation Company by directors' resolution of the Foundation Company (or to the extent required by law, by Special Resolution), except that neither clause 8 nor clause 12 of this memorandum may be altered in any way such that distributions of assets from the Foundation Company are, or will be, made for the benefit of the members or future members of the Foundation Company.

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INTERPRETATION

1. In these Articles, unless the context requires otherwise:

"**Acts**" means the Foundation Companies Act, the Companies Act applicable to foundation companies, and every statutory modification or re-enactment of them;

"**ArbitrumDAO Constitution**" means the Constitution of the ArbitrumDAO as available at <https://docs.arbitrum.foundation/dao-constitution>, including any amendments thereto;

"**Articles**" means these Amended and Restated Articles of Association of the Foundation Company dated as of the date hereof;

"**Bylaws**" means the Bylaws of the Foundation Company dated on or around the date hereof (and as may be amended or revised from time to time);

"**Companies Act**" means the Companies Act (as amended) of the Cayman Islands;

"**Foundation Companies Act**" means the Foundation Companies Act (as amended) of the Cayman Islands;

"**Memorandum of Association**" means the amended and restated memorandum of association of the Foundation Company dated as of the date hereof;

"**OAT**" has the meaning given to that term in the Bylaws;

"**Ordinary Resolution**" means a resolution passed at a general meeting of the Foundation Company by a simple majority of votes cast or by a written resolution in writing under Article 50;

"**Special Resolution**" means a resolution passed at a general meeting of the Foundation Company by not less than a two-thirds majority of votes cast or by a resolution in writing under Article 50;

"**Token**" means the governing token of the ArbitrumDAO, known as \$ARB, represented on the Ethereum blockchain and/or the Arbitrum One chain;

"Tokenholders" means any holder of a Token;

"Tokenholder Vote" means a vote of the Tokenholders validly proposed and executed in accordance with the Bylaws or such procedures as designated by the directors; and

"written" and **"in writing"** include all modes of representing or reproducing words in visible form.

2. Except as provided above, words and expressions defined or used in the Acts have the same meaning in these Articles.

PRELIMINARY

3. The business of the Foundation Company may be commenced immediately upon registration pursuant to the Acts.
4. The Foundation Company may ratify any contract or other transaction entered into in its name or on its behalf prior to registration.
5. The preliminary expenses of incorporating the Foundation Company shall be paid by the Foundation Company, including any expenses concerning any contract or transaction ratified under Article 4.

MEMBERS

6. The subscriber to the Memorandum of Association is the first member of the Foundation Company ("**Initial Member**").
7. The Initial Member's membership of the Foundation Company shall terminate when the Initial Member resigns as a member by notice to the Foundation Company. The resignation shall be effective immediately unless the notice states otherwise.
8. It is not a condition of these Articles that the Foundation Company continues to have one or more members.
9. There shall be no subsequent admission of members.

DIRECTORS

10. The Foundation Company shall at all times have at least one director.
11. The first director(s) may be appointed by the subscriber(s) to the Memorandum of Association.
12. The directors have the power, exercisable by directors' resolution, to appoint directors. The directors have the power, exercisable by notice addressed to the relevant director at the relevant director's last known address and signed by all of their co-directors (not being less than two in number), to remove directors. The Tokenholders have the power, exercisable by Tokenholder Vote, to remove and/or appoint directors (provided that the Foundation Company may not, at any time, be left without at least one director). The OAT has the power, exercisable by written notice addressed to the Foundation, to appoint and/or remove directors (provided that the Foundation Company may not, at any time, be left without at least one director).
13. A person ceases to be a director if removed under the foregoing provisions or:
 - (a) if the person dies or becomes bankrupt or, being a corporation, enters into winding-up or is dissolved; or

- (b) if the person resigns as a director by notice to the Foundation Company. The resignation shall be effective immediately unless the notice states otherwise.
14. Subject to these Articles and the bylaws (if any), the business and affairs of the Foundation Company shall be managed by or under the control of the directors, who may exercise all the powers of the Foundation Company other than those that are required by these Articles or the bylaws (if any) to be exercised by the general meeting or others.
15. Any director may in writing appoint another person to be their alternate and, save to the extent provided otherwise in the form of appointment, such alternate shall have authority to sign written resolutions on behalf of the appointing director, but shall not be authorised to sign such written resolutions where they have been signed by the appointing director, and to act in such director's place at any meeting of the directors. Every such alternate shall be entitled to attend and vote at meetings of the directors as the alternate of the director appointing them and where they are also a director of the Foundation Company, to have a separate vote in addition to their own vote. A director may at any time in writing revoke the appointment of an alternate appointed by them. Such alternate shall not be an officer solely as a result of their appointment as an alternate other than in respect of such times as the alternate acts as a director. The remuneration of such alternate shall be payable out of the remuneration of the director appointing them and the proportion thereof shall be agreed between them.
16. The directors may from time to time and at any time by power of attorney (whether under seal or under hand) or otherwise appoint any company, firm or person or body of persons, whether nominated directly or indirectly by the directors, to be the attorney or attorneys or authorised signatory (any such person being an "**Attorney**" or "**Authorised Signatory**", respectively) of the Foundation Company for such purposes and with such powers, authorities and discretion (not exceeding those vested in or exercisable by the directors under these Articles) and for such period and subject to such conditions as they may think fit, and any such power of attorney or other appointment may contain such provisions for the protection and convenience of persons dealing with any such Attorney or Authorised Signatory as the directors may think fit, and may also authorise any such Attorney or Authorised Signatory to delegate all or any of the powers, authorities and discretion vested in them.
17. The directors may from time to time provide for the management of the affairs of the Foundation Company in such manner as they shall think fit and the provisions contained in the three next following Articles shall not limit the general powers conferred by this Article.
18. The directors from time to time and at any time may establish any committees, local boards or agencies for managing any of the affairs of the Foundation Company and may appoint any person to be a member of any such committees or local boards and may appoint any managers or agents of the Foundation Company and may fix the remuneration of any such person. Any committee so formed shall in the exercise of the powers so delegated pursuant to Article 19 conform to any regulations that may be imposed on it by the written consent of a majority of the directors.
19. The directors from time to time and at any time may delegate to any such committee, local board, manager or agent, any of the powers, authorities and discretions for the time being vested in the directors and may authorise the members for the time being of any such committee, local board, manager or agent to fill any vacancies therein and to act notwithstanding vacancies and any such appointment or delegation may be made on such terms and subject to such conditions as the directors may think fit and the directors may at any time remove any person so appointed and may annul or vary any such delegation, but no person dealing in good faith and without notice of any such annulment or variation shall be affected thereby.
20. The directors may from time to time appoint any person, whether or not a director to hold such office in the Foundation Company as the directors may think necessary for the administration of

the Foundation Company, including but not limited to, the office of president, one or more vice-presidents, treasurer, assistant treasurer, manager or controller, and for such term and at such remuneration (whether by way of salary or commission or participation in profits or partly in one way and partly in another), and with such powers and duties as the directors may think fit. Any person so appointed by the directors may be removed by the directors. The directors may also appoint one or more of their number to the office of managing director upon like terms, but any such appointment shall ipso facto terminate if any managing director ceases from any cause to be a director, or if the directors resolve that their tenure of office be terminated.

21. Any such delegates as aforesaid may be authorised by the directors to sub-delegate all or any of the powers, authorities, and discretion for the time being vested in them.
22. The directors shall observe these Articles and the bylaws (if any), and shall at all times act in the interests of the Foundation Company and its objects.
23. The directors shall give to the supervisor(s) (or the persons who have the right to attend the general meeting) such reports, accounts, information and explanations concerning the business and affairs of the Foundation Company, and the discharge of the directors' duties and the exercise of their powers, as may be required by the supervisor(s).
24. The duties of the directors are owed to the Foundation Company only.
25. Directors' remuneration shall be at such rates and on such terms as may be agreed by the directors by directors' resolution.
26. A director who is in any way, whether directly or indirectly, interested in a contract or proposed contract with the Foundation Company shall declare the nature of their interest at a meeting of the directors. A general notice given to the directors by any director to the effect that such director is to be regarded as interested in any contract or other arrangement which may thereafter be made with that company or firm shall be deemed a sufficient declaration of interest in regard to any contract so made. A director may vote in respect of any contract, proposed contract or arrangement notwithstanding that such director may be interested therein and if such director does so such director's vote shall be counted and such director may be counted in the quorum at any meeting of the directors at which any such contract or proposed contract or arrangement shall come before the meeting for consideration.
27. A director may hold any other office or place of profit under the Foundation Company (other than the office of auditor) in conjunction with their office of director for such period and on such terms (as to remuneration and otherwise) as the directors may determine and no director or intending director shall be disqualified by their office from contracting with the Foundation Company either with regard to their tenure of any such other office or place of profit or as vendor, purchaser or otherwise, nor shall any such contract or arrangement entered into by or on behalf of the Foundation Company in which any director is in any way interested, be liable to be avoided, nor shall any director so contracting or being so interested be liable to account to the Foundation Company for any profit realised by any such contract or arrangement by reason of such director holding that office or of the fiduciary relation thereby established. A director, notwithstanding their interest, may be counted in the quorum present at any meeting of the directors whereat they or any other director is appointed to hold any such office or place of profit under the Foundation Company or whereat the terms of any such appointment are arranged and they may vote on any such appointment or arrangement.
28. Any director may act by themselves or their firm in a professional capacity for the Foundation Company, and they or their firm shall be entitled to remuneration for professional services as if they were not a director, provided that nothing herein contained shall authorise a director or their firm to act as auditor to the Foundation Company.

SUPERVISORS

29. The supervisor is the individual or entity appointed from time to time pursuant to and in accordance with these Articles.
30. The directors have the power, exercisable by directors' resolution, to appoint or remove supervisors to supervise the management of the Foundation Company. The Tokenholders have the power, exercisable by Tokenholder Vote, to remove and/or appoint supervisors to supervise the management of the Foundation Company (provided that the Foundation Company may not, at any time, be left without at least one supervisor). The OAT has the power, exercisable by written notice addressed to the Foundation, to appoint and/or remove supervisors to supervise the management of the Foundation Company (provided that the Foundation Company may not, at any time, be left without at least one supervisor).
31. The directors' resolution appointing a supervisor may:
- (a) restrict, enlarge or exclude any or all of the voting and other rights or powers of supervisors under these Articles (save in respect of the right to attend and vote at general meetings);
 - (b) impose any supervisory or other duty or disability, grant a related exculpation, and waive conflicting interests or duties;
 - (c) give the supervisor rights to remuneration or indemnity by the Foundation Company; and
 - (d) provide for the termination of the supervisor's appointment at a specified time or in specified circumstances.
32. A person ceases to be a supervisor:
- (a) if the person dies or becomes bankrupt or, being a corporation, enters into winding-up or is dissolved;
 - (b) if the person resigns as a supervisor by notice to the Foundation Company. The resignation shall be effective immediately unless the notice states otherwise;
 - (c) if the person becomes a director or acquires any interest or duty that conflicts with any duty of the person as a supervisor, unless authorised by the directors;
 - (d) as provided in the person's terms of appointment as a supervisor; or
 - (e) if removed in accordance with these Articles.
33. For such time as the Foundation Company has no members, the Foundation Company is required to have at least one supervisor who is able and willing to supervise the management of the Foundation Company. If this requirement is not met, the directors shall appoint one or more supervisors, on such terms as they think fit, to make up the shortfall, failing which the directors shall apply to the Court under section 19(2) of the Foundation Companies Act.
34. A supervisor:
- (a) may require access during normal working hours to the files, books, accounts and records of the Foundation Company;

- (b) may by notice to the Foundation Company call for such reports, accounts, information and explanations from the directors as to the administration of the Foundation Company as are described in the notice;
 - (c) has the right to receive notice of, and attend and vote at, general meetings; and
 - (d) shall observe these Articles and the bylaws (if any).
35. The powers granted to a supervisor under these Articles may only be exercised in the interests of the Foundation Company and its objects.
36. Any duties of a supervisor are owed to the Foundation Company only.

BENEFICIARIES

37. The Foundation Company shall not have any person(s) designated as beneficiaries.

SECRETARY

38. The secretary is Leeward Management Limited.
39. The directors have the power, exercisable by directors' resolution, to appoint or remove the secretary or any assistant secretary provided always that there shall at all times be a qualified person as defined under the Foundation Companies Act appointed as the secretary and no secretary shall cease to hold office until a qualified person has been appointed in the secretary's place and the Registrar has been notified.
40. The remuneration of the secretary shall be at such rate and on such terms as agreed in writing by the directors.
41. The secretary shall at all times comply with the requirements of regulatory laws as defined in section 2 of the Companies Act and shall be entitled to receive from the Foundation Company and any interested person such information as the secretary may reasonably require for such compliance.
42. Section 16 of the Foundation Companies Act shall be observed.

GENERAL MEETINGS

43. The Foundation Company shall hold a general meeting when required to do so in accordance with Article 44.
44. The secretary shall convene a general meeting of the Foundation Company when required to do so by written requisition of:
- (a) any person who has the right to attend general meetings; or
 - (b) the directors.
45. The persons who have the right to receive notice of, and to attend and have one vote each at, general meetings are:
- (a) any members; and
 - (b) the supervisors.

46. General meetings shall be convened by not less than 21 days' notice (exclusive of the day notice was served) to everyone entitled to attend, unless all persons entitled to attend agree to short notice (or no notice). The notice shall state the place, day and hour of the meeting and the general nature of the business to be transacted.
47. The accidental omission to give notice of a general meeting to any person so entitled or the non-receipt of a notice of a meeting shall not invalidate the proceedings at that meeting.
48. No business shall be transacted at a general meeting unless a quorum is present in person or by proxy when the meeting proceeds to business. The quorum is a majority of the persons entitled to attend and vote.
49. At any general meeting of the Foundation Company, unless the Foundation Companies Act or these Articles otherwise provide, every motion proposed shall be decided by Ordinary Resolution of those present in person or by proxy and entitled to vote.
50. A resolution in writing signed by all persons for the time being entitled to vote at general meetings shall be as valid and effective as if the same had been passed at a general meeting of the Foundation Company duly convened and held.
51. A general meeting may be held, and any person may participate in a meeting, by means of a conference telephone or similar communications equipment by means of which all persons participating in the meeting are capable of hearing each other, and such participation shall be deemed to constitute presence in person at the meeting.

PROXIES

52. Any person entitled to attend and vote at a general meeting of the Foundation Company may by written instrument under hand, or if the appointor is a corporation, either under the corporation's seal or under the hand of an officer or attorney duly authorised, appoint a proxy to represent at the general meeting of the Foundation Company.
53. The instrument appointing a proxy may be in any usual or common form or as otherwise acceptable to the chairperson of the meeting for which the instrument is first presented.

DIRECTORS MEETINGS

54. The directors may meet together (either within or outside the Cayman Islands) for the despatch of business, adjourn, and otherwise regulate their meetings and proceedings as they think fit. Questions arising at any meeting shall be decided by a majority of votes. In case of an equality of votes the chairperson shall have a second or casting vote. A director may, and a secretary or assistant secretary on the requisition of a director shall, at any time summon a meeting of the directors.
55. The directors may elect a chairperson of their meetings and determine the period for which such chairperson is to hold office but if no such chairperson is elected, or if at any meeting the chairperson is not present within fifteen minutes after the time appointed for holding the meeting, the directors present may choose one of their number to be chairperson of the meeting.
56. A director may participate in any meeting of the directors, or of any committee appointed by the directors of which such director is a member, by means of telephone or similar communication equipment by way of which all Persons participating in such meeting can communicate with each other and such participation shall be deemed to constitute presence in person at the meeting.

57. The quorum necessary for the transaction of the business of the directors may be fixed by the directors, and unless so fixed, if there be two or more directors the quorum shall be two, and if there be one director the quorum shall be one. A director represented by an alternate director at any meeting shall be deemed to be present for the purposes of determining whether or not a quorum is present.
58. A resolution in writing signed by all the directors for the time being shall be as valid and effectual as if it had been passed at a meeting of the directors duly convened. When signed a resolution may consist of several documents each signed by one or more of the directors or their duly appointed alternate.

ACCOUNTS

59. The directors shall cause proper books of account to be kept for:
- (a) all funds received, expended or distributed by the Foundation Company and the matters in respect of which the receipt or expenditure takes place; and
 - (b) the assets and liabilities of the Foundation Company,
- and proper books of account shall not be deemed to be kept if there are not kept such books as are necessary to give a true and fair view of the state of the Foundation Company's affairs and to explain its transactions. Such books shall be kept at the registered office or such other place as may be determined by the directors of the Foundation Company.
60. The books of account shall be open at any time in ordinary business hours to inspection by a supervisor, and any other person to whom a right of access has been granted pursuant to these Articles.
61. By notice to the Foundation Company a supervisor may call for such reports, accounts, information and explanations from the directors as to the administration of the Foundation Company as are described in the notice.

FINANCIAL YEAR END

62. The financial year of the Foundation Company shall end on 31 December of each year or such other date as the directors may determine.

AUDITORS

63. The Foundation Company may by directors' resolution at any time appoint or replace an auditor or auditors of the Foundation Company. The remuneration of an auditor shall be fixed by the directors.
64. Every auditor shall have a right of access at all times in ordinary business hours to the books of account of the Foundation Company and shall be entitled to require from the directors and officers of the Foundation Company such information and explanation, and access to vouchers and other documents, as the auditor considers necessary for the performance of the auditor's duties.

WINDING-UP

65. The Foundation Company shall be wound-up if the Tokenholders by Tokenholder Vote instruct the directors to wind-up the Foundation Company and the directors subsequently pass a resolution declaring that the Foundation Company is to be wound-up, or if the directors pass a resolution declaring that the Foundation Company is to be wound-up. The person designated in

the resolutions shall be the liquidator. Following the passing of such resolutions, the Foundation Company shall be wound-up in accordance with the provisions of the Companies Act.

66. Surplus assets shall be distributed in accordance with clause 12 of the Memorandum of Association. In no event may any surplus assets of the Foundation Company be distributed to any of the Members, directors or supervisors of the Foundation Company.
67. Members and supervisors as such have no power or authority to wind-up the Foundation Company or petition the Court to wind-up the Foundation Company, except:
 - (a) in the case of insolvency; or
 - (b) for the purposes of a *bona fide* reorganisation intended to enable the Foundation Company to carry out its objects more efficiently.

INDEMNITY

68. The directors, supervisors, secretary and other officers of the Foundation Company shall not be liable for and shall be indemnified out of the assets of the Foundation Company from and against all actions, proceedings, costs, charges, losses, damages and expenses which they or any of them would otherwise be liable for or shall or may incur or sustain by reason of any act done or omitted in or about the execution of their duties in their respective offices, except such as they shall incur or sustain by or through their dishonesty, wilful default or fraud.

BYLAWS

69. The directors by directors' resolution may adopt initial bylaws that are not inconsistent with the Acts or the Memorandum of Association and these Articles.
70. The bylaws (if any) may relate to any aspect of the business or affairs of the Foundation Company, or any of the duties or powers of the directors or their delegates, or others who have duties or powers under these Articles including the manner of achieving the Foundation Company's objects, the investment, management and protection of the Foundation Company's assets, the remuneration of directors and their delegates, the delegation of the directors' duties and powers, the supervision of the management of the Foundation Company, and the appointment of advisers and other service-providers.
71. The Bylaws may be varied or revoked by the directors by directors' resolution.
72. The adoption or variation of the bylaws (if any) shall not render any director or other person liable for prior conduct.
73. No third party dealing in good faith with the Foundation Company need be concerned with the bylaws (if any) or their observance.

ALTERATION OF ARTICLES

74. Subject to provisions of the Memorandum of Association and these Articles restricting alterations, in particular Article 75, these Articles may be altered by the directors of the Foundation Company by directors' resolution of the Foundation Company (or to the extent required by law, by Special Resolution).
75. The Memorandum of Association and/or these Articles shall not be amended so as to modify the rights, powers or duties of the supervisor without the prior written consent of such supervisor.